

## **Transport Delivery Overview & Scrutiny Committee (TDOSC)**

<b>Date</b>	Monday 18 March 2024
<b>Report title</b>	Capital Delivery Portfolio: Update
<b>Accountable Chief Executive/TfWM Director</b>	Anne Shaw, Executive Director, Transport for West Midlands (TfWM)
<b>Accountable Employee</b>	Jo Shore, Delivery Director – Transport Portfolio, Transport for West Midlands (TFWM)
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<b>Report has been considered by</b>	Executive Director of TfWM Director of Delivery – Transport Portfolio

### **Recommendation(s) for action or decision:**

**The Transport Delivery Overview & Scrutiny Committee (TDOSC) is recommended to:**

- 1) Note the update and progress on key capital delivery schemes progressing in TfWM.
- 2) Note the working draft roadmap for capital delivery portfolio.

### **1. Purpose (\*)**

- To provide the committee with an update on the status and recent progress of key capital projects and programmes in TfWM's Capital Delivery Portfolio.
- The financial aspects of the TfWM Capital Delivery Portfolio are reported separately under the Financial Monitoring Reports to this committee.

### **2. Background and Context (\*)**

- Transport for West Midlands regularly reports progress on its Capital and Operational Delivery to this committee.

- As the Committee will be aware, TfWM articulated the intention to broaden the reporting framework for Capital Delivery beyond the schemes within the Integrated Transport Block (ITB), to reflect a pipeline/portfolio view for Capital Delivery that is proposed to include the CRSTS programme and other capital funded schemes.
- The committee should note that production of future reports is intended to represent a single view of the capital delivery portfolio; to include all City Regional Sustainable Transport Settlement (CRSTS) schemes, Active Travel Fund (ATF) schemes and Local Authority promoted schemes funded by WMCA resources. This will ensure full scrutiny of the delivery of capital projects covered by the remit of this committee.
- As cited in the January 2024 TDOSC capital delivery update, future reports will mature iteratively in line with progression of design and controls for the new Transport Portfolio Office (TPO). It is anticipated that a more comprehensive and mature portfolio view will become available from end March 2024.
- The maturation of this single view of the capital delivery portfolio will also align and support preparation for the increasing scope of the portfolio, future CRSTS programmes and the implementation of the single settlement.
- The committee will note that CRSTS quarterly reporting is currently submitted for scrutiny every quarter and this report is expected to continue whilst integration is progressed.
- This report includes a high-level update on key capital delivery programmes of work across TfWM (*Appendix 1*) and a view of the working draft of the Capital Delivery Portfolio Roadmap (*Appendix 2*).
- Majority of capital schemes are performing to baseline across the portfolio and as noted in the updates, several projects completing notable milestones for early planning, civils works and consultation.
- The committee should note that where pressures/risks are cited for projects there is work underway to mitigate impact on baselines.

### **3. Financial Implications (\*)**

- None as a result of this paper. Finances are reported to this committee separately. We are reviewing how we can combine the performance of delivery and funding expenditure into a single report to enable more efficient scrutiny in relation to delivery.

### **4. Legal Implications (\*)**

- None identified because of this paper.

**5. Impact on Delivery of Strategic Transport Plan**

- All projects delivered as part of the capital programme are delivering against the key objectives of the local transport plan.

**6. Equalities Implications (\*)**

- None identified because of this paper. Equality impacts are assessed within each scheme.

**7. Inclusive Growth Implications**

- Schemes progress through the transport capital programme are enabling improved connectivity through more sustainable choices to the region's communities for access to employment, education, and other services.

**8. Geographical Area of Report's Implications**

- The report deals with schemes that will improve connectivity across the wider West Midlands Combined Authority (WMCA).

**9. Other Implications**

- No implications because of this paper.

**10. Schedule of Background Papers**

- Appendix 1: Capital Delivery Project Summary Update
- Appendix 2: Working draft Capital Delivery Portfolio Roadmap

Note; (\*) denotes mandatory field

**Appendix 1: Capital Delivery Project Summary Update**

Programme	Project Name	Status	Baseline Completion Date	Project DCA	Summary Update
Sustainable Transport	SPRINT Phase 2	Pre-Construction	Sep-24	A	<p>Sprint Phase 2 will deliver bus rapid transit between Solihull, Birmingham, and Walsall along the A45 and A34 corridors with further improvements planned in Walsall and Solihull town centre and Birmingham city centre. Complemented by zero emission articulated vehicles, Sprint will transform bus use along the A34 and A45 corridors.</p> <p><b>Completed/Current Activities:</b></p> <ul style="list-style-type: none"> <li>Detailed design is 90% completed with detailed pre-construction activity mobilising at pace. Final pavement testing and ground investigation ongoing to calibrate current design.</li> <li>Public engagement completed for Solihull in Jan 2024.</li> <li>Public consultation for Walsall town centre proposals (Darwall Street) ongoing and to conclude by 21 March.</li> </ul> <p><b>Upcoming activities</b></p> <ul style="list-style-type: none"> <li>Main works will commence in Birmingham (A45/A34) and Solihull in summer 2024.</li> <li>Main works in Walsall and Birmingham city centre are expected to follow later in 2024.</li> <li>Scope for early utility diversions to be undertaken later in spring in Birmingham and Solihull - subject to local authority approval.</li> <li>Cabinet approval for Solihull – March 14</li> <li>Cabinet approval for Birmingham – March 19</li> <li>Cabinet approvals will be followed in May by statutory consultations for changes to traffic regulation orders in May.</li> <li>Planning consent for bus lane in Solihull, o/s JLR planned in May.</li> </ul>
	Hagley road (Phase 1)	Pre-Construction	Mar-24	A	<p>Corridor improvements along A456 Hagley Road between Five Ways and Highfield Road. The scheme was originally approached as a priority scheme, but the scope is now being reviewed - and programme rebased - pursuant to providing wider active travel infrastructure and public realm improvements, supporting emerging rapid transit aspirations for the Hagley Road, and providing greater integration with the recently constructed Metro terminus.</p> <p><b>Completed/Current Activities:</b></p> <ul style="list-style-type: none"> <li>Draft concept design options have been completed and now under review by Birmingham city council for approval.</li> <li>Works with key landowners in the area continues to incorporate crossing improvements into the scheme.</li> </ul> <p><b>Upcoming Activities:</b></p> <ul style="list-style-type: none"> <li>Upon a preferred option being selected, the scheme will rapidly mobilise to developed and detailed design.</li> <li>Consultation on the preferred option is expected from May.</li> <li>Commencement on site is then expected later in 2024.</li> </ul>



	Dudley Interchange	Pre-Construction	Sep-25	A	<p>Dudley Interchange project will deliver a new interchange for Dudley comprising a best-in-class sustainable interchange hub, realising significant external works and improvements to public realm. Bus stop demolition will begin on 11th March for approximately 3 weeks.</p> <p><b>Completed/Current Activities:</b> Early contractor involvement (ECI) period started on 12 February for a period of 10 weeks.</p> <p>The existing bus station closed on 15 January 2024. Temporary Heras fencing was installed around the perimeter of the bus station on January 14 and 24-hour security is now in place. This will be replaced by securer, semi-permanent hoardings in March with incorporation of visual displays to promote local businesses in the area.</p> <p>A communications working group has been established specifically to support local businesses on Bird Cage Walk through the construction period.</p> <p><b>Upcoming Activities:</b> A first stage demolition work to clear the site, including bus shelter and tree removal, commencing on 11 March. Substantive demolition of existing buildings will commence in May. Main works to commence in the summer.</p>
	Cross City Package 5a (HS2 advanced works)	Construction	Jul-24	G	<p>The purpose of this scheme is to provide bus priority enhancements on the B4114 Washwood Heath Road between Membury Rd and Drews Lane. The works will provide bus lanes together with associated changes to parking and loading restrictions, as well as adjustments to pedestrian crossing provision to maintain user safety.</p> <p><b>Completed/current activities:</b> BCC Cabinet Member approval 29 Feb. The delivery of the bus priority measures on Washwood Heath Road have been accelerated as the road is also expected to be impacted by HS2 overbridge closures on Aston Church Rd and then Saltley Viaduct, which are expected to lead to a substantial increase in traffic using Washwood Heath Road for a two-year period after works commence.</p> <p><b>Upcoming Activities:</b> Completion of TRO Documentation w/c 15 March 2024 HS2's work is currently forecast to commence in June or July 2024.</p>
RAIL	University Station	Snagging	Sep-23	A	<p><b>Completed/Current Activities:</b> The station opened to the public on 28th January 2024.</p> <p><b>Future Activities:</b> Minor upgrade works to the existing station are planned for Spring 2024. Close out of remaining project activities are underway.</p>

	Package 1: Darlaston and Willenhall	Pre-Construction	Feb-26	G	<p><b>Completed/Current Activities:</b> The project has successfully mitigated significant challenges relating to the administration of the principal contractor. The contract has been novated to a new contractor and a rebaseline exercise for the project was completed and accepted.</p> <p>The contractor has mobilised on site and land remediation activities are progressing. Despite challenges, the project remains on track to deliver significant benefits to the region and transport network as prescribed in the approved business case.</p>
	Package 2: Moseley Village, Kings Heath, and Pineapple Road	Pre-Construction	Dec-24	A/R	<p><b>Completed/Current Activities:</b> The project has experienced delays because of the presence of protected species at Moseley Village, an unchartered well at Kings Heath and locally listed wall at Pineapple Road.</p> <p>A 9-day blockade (planned railway closure) was undertaken in late February / early March and successfully delivered track, signaling and civils works. There are ongoing challenges with the technical solution of the soil nailing methodology at Moseley Village, however additional access is being secured to aim to mitigate this.</p>
Metro	Wednesbury Brierley Hill Extension (WBHE) - Phase 1	Construction	Sep-24	A	<p><b>Complete/Current Activities:</b> Work is progressing well and main construction due to complete 2024.</p> <p><b>Future Activities:</b> The Phase 2 WBHE full business case is being worked through for submission and approval Summer 2024.</p>
	Birmingham Eastside Extension (BEE)	Construction	Aug-24	A	<p><b>Complete/Current Activities:</b> Phase 1 sections are progressing to completion and Phase 2 is progressing it's final planning to remaining enable construction works.</p> <p><b>Future Activities:</b> Completion of baseline scheduling for Sections 3 and 4. Submission of the updated full business case (FBC) for approval.</p>

	Wolverhampton City Centre Extension (WCCE)	Snagging	Apr-20	A	<p><b>Completed/Current Activities:</b> The major construction phase, testing and readiness are complete, and Trams are in operation on the route. The project is in its snagging and close out phase but there remain a set of minor works to complete to conclude the project in its entirety. The schedule and scope of these final works is currently being validated to establish final completion date for all activities on the project.</p> <p><b>Future activities:</b> Complete final works and close out project.</p>
	Depot	Construction	Apr-26	A	<p><b>Complete/Current Activities:</b> Focus remains on completing detailed design work to allow the target cost (TC2) to be produced.</p> <p><b>Future Activities:</b> Production of updated operations plan to accommodate requirement for additional depot stabling. Completion of dependencies work for land purchase, TC2, building frame installation and resolution of fire engineering activities.</p>
	Traction Power - Phase 1 & 2	Construction	Nov-26	A/G	<p><b>Complete/Current Activities:</b> Procurement to progress the Phase 3 works is underway and the baseline schedule is being updated. Activities relating to planning, substation design and overhead line engineering (OLE) progressing well.</p>
	Buy Before you Board (BBYB)	Construction	May-24	A	<p><b>Completed/Current Activities:</b> Works are now on site for delivering the on-platform ticketing elements to enable passengers to by before they board. A review of the current schedule is being undertaken alongside training with the operator and a public communication in readiness for the changes.</p>

**Delivery Confidence Assessment RAG Criteria:**

<b>G</b>	Successful delivery of the project/programme to time, cost and quality appears highly likely and there are no major outstanding issues that at this stage appear to threaten delivery significantly.
<b>G/A</b>	Successful Delivery appears probable however constant attention will be needed to ensure risks do not materialise into major issues threatening delivery.
<b>A</b>	Successful delivery appears feasible but significant issues already exist requiring management attention. These appear resolvable at this stage and if addressed promptly, should not present a cost/schedule overrun.
<b>A/R</b>	Successful delivery of the project/programme is in doubt with major risks or issues apparent in a number of key areas. Urgent action is needed to ensure these are addressed, and whether resolution is feasible.
<b>R</b>	Successful delivery of the project/programme appears to be unachievable. There are major issues on project/programme definition, schedule, budget required quality or benefits delivery, which at this stage so not appear to be manageable or resolvable. The project/programme may need re-base lining and/or overall viability re-assessed.

Appendix 2: working draft Capital Delivery Portfolio Roadmap\*

Programme	Project	RAG	Lifecycle Stage	2023					2024												2025					
				Q3		Q4			Q1			Q2			Q3			Q4			Q1			Q2		
				Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
METRO	Wolverhampton City Centre Extension (WCCE)	A	Snagging/Close Out	EIS		Construction			EIS			Snagging														
	Wednesbury to Brierley Hill Extension (WBHE)	A	Construction	Construction												T&C / EIS										
	Birmingham Eastside Extension (BEE)	A	Construction	Construction																						
	Third Generation Trams (3GT)	A	Vehicle Delivery	Delivery		EIS																				
	Depot	A	Construction	Construction																						
	Buy Before You Board (BBYB)	A	Procurement & Delivery	EIS																						
	Traction Power	A	Construction	Construction																						
RAIL	Package 1																									
	Darlaston	G	Detailed Design	Detailed Design						Construction																
	Willenhall	G	Detailed Design	Detailed Design						Construction																
	Package 2																									
	Moseley Village	A/R	Development	Detailed Design			Construction						EIS													
	Kings Heath	A/R	Development	Detailed Design			Construction						EIS													
	Pineapple Road	A/R	Development	Detailed Design			Construction						EIS													
	Individual Station Projects																									
	University	A	Scheme Handback	Handover																						
	Aldridge Station	G	Development																							
SUSTAINABLE TRANSPORT	Package 1																									
	SPRINT Phase 2 - Package E (B'ham to Sandwell)	A	Detailed Design	Detailed Design			Utilities			Construction																
	SPRINT Phase 2 - Package F (Solihull to B'ham)	A	Detailed Design	Detailed Design			Utilities			Construction																
	SPRINT Phase 2 - Package H (B'ham to Solihull)	A	Detailed Design	Detailed Design			Utilities			Construction																
	Package 2																									
	SPRINT Phase 2 - Package G (Walsall)	A	Detailed Design	Detailed Design						Utilities			Construction													
	SPRINT Phase 2 - Package J (B'ham to Digbeth)	A	Detailed Design	Detailed Design						Utilities			Construction													
	Package 3																									
	SPRINT Hagley Road - Phase 1 (Hoarding Removal and Levels Remediation)	A	Approvals	Con			Con																			
	Hagley Road - Phase 2	G	Strategic Outline	Detailed Design						Construction																
Dudley Interchange	A	Detailed Design	Detailed Design			Construction																				

\*Working draft only